


Minutes
North West Surgery in Children ODN Oversight Group Meeting
Friday 9th September 2022 10am – 12 noon via MS Teams

1	<p>Introductions and Apologies</p> <p>Lucy Allton, Network Lead Nurse, welcomed all to the meeting and thanked all for joining. Introductions were made from the ODN Team.</p> <p>For attendance and apologies, please see appendix 1.</p>	LA
2.	 <p>Notes North West Surgery in Children</p> <p>Minutes agreed.</p> <p>Actions</p> <ol style="list-style-type: none"> Nursing and Allied Health Professional Working Group – names to be forwarded to lucy.allton@mft.nhs.uk 	LA
3.	<p>Dashboard demo presentation, Ashley Bolton, Direct Commissioning BI Service Lead</p> <p>Ashley gave a demonstration of the Children’s Surgery Dashboard, which is housed on the FutureNHS platform. Ashley explained how to access the platform, what is included, what data is collected (data is collected on patients who have paediatric surgery, any patient who is 17 or under and any patient who has triggered the specialised service line for paediatric surgery). The dashboard includes anyone who meets the criteria and has been treated in the North West or is registered with a GP in the North West. The dashboard also allows the user to view by provider, and procedure, waiting times are not currently available due to a governance issue but will be added later. The dashboard is still in development and will continue to be updated. It was noted that the dashboard would be a useful tool for use by the ODN Working Groups. The group queried the reliability of the data, asking if data was being provided readily. Ashley confirmed that the data included was sourced from a mandatory data set and Phil Rigby confirmed that access to the dashboard can be requested via the Women and Children’s Transformation Team.</p>	AB
4.	<p>Update from National Surgery in Children ODN</p> <p>Frequency of Meetings</p> <p>Lucy Allton updated that the National Surgery in Children ODN meetings would now be held monthly, following the meeting pause over the summer. The key points from this morning’s meeting were:</p> <p>Recovery</p> <p>A children and young people’s elective recovery deep dive showed children’s waiting lists increasing at twice the rate of adult waiting lists, with longer P2 and P3 waiters. Data from July 2022 showed activity was at 27% below pre pandemic levels. Action planning is in progress to accelerate the rate of recovery, noting the need to prioritise children and young people. The number of children and young people awaiting surgery is smaller than those of adult patients, which masks the issue when compared. The first National Elective Recovery meeting will be held next week, which the regional recovery groups will feed into.</p>	LA/SD/CD

	<p>Elective Recovery Hubs Cath Doherty informed the group that Paediatric Dental Hubs would be a focus Nationally. The GM dental hub has managed to increase children’s dental extractions to 180% on pre-covid levels. Design, funding, staffing, and measuring impact of these hubs is a focus for the National ODN, and will be planned around a high volume, low complexity model for the foreseeable future. Adam Hebden added that the mobilisation will potentially take up to a year so would assume funding will be long term in order to make an impact.</p> <p>Model Hospital System An ODN view of the Model Hospital System is being created to show all ODN’s nationally. Trust view will also be available to view within the system.</p> <p>GIRFT Abdominal Pain Pathway The GIRFT Abdominal Pain Pathway has now been circulated. A toolkit of resources, to include webinars will be developed to support the implementation of the pathway. All resources will be accessible on the ODN Website once live.</p> <p>ODN Website The ODN website is in development and will be launched soon. Once available the website will include educational material, a calendar of events and meetings, links to other ODN’s and regional and national ODN news.</p> <p>RSV Numbers have dropped, however Palivizumab clinics will be continued currently. Critical care has continued to be very busy nationally.</p> <p>Digital Solutions Su De informed the group that presentations had been given at the National meeting on digital solutions in areas such as preadmission, data outcomes and outcome measures and hoped to invite a Regional Digital Support Officer to present at the next North West meeting to showcase what is available in the North West.</p>	
5.	<p>Updates from ODN Working Groups</p> <p>T&A Following an initial meeting and follow up meeting, all comments have now been collated and Su De has written a summary of where there was consensus. Once the ODN core team have reviewed, this will be shared for further comment and submitted to the ratification group for ratification.</p> <p>Specialist surgery Cath Doherty updated that the TOF/OA Working Group met in July and had a very positive meeting. There was a definite appetite for the 2 tertiary centres to work collectively and develop a joint data set across the region. There is another meeting planned in October 2022. It was confirmed that the first joint tertiary discussion of a difficult case took place this week.</p> <p>Nursing & AHP Lucy Allton reminded the group of the request from the last meeting for expressions of interest to be part of the Nursing and AHP Working Group. Lucy informed the group that there were now around 40 names from across the region from nursing, day case, wards, and theatres. The initial meeting will be held next week which will be an informal meeting, the first formal meeting will be held in November prior to the North West SiC Oversight meeting.</p>	SD/CD/LA
6.	<p>Updates from Region, to cover activity, recovery, and winter planning.</p> <p>L&SC</p> <p>Morecambe Bay – Laura Norton</p> <ul style="list-style-type: none"> – Planning to change working model to increase capacity, exciting plans starting soon. – Increase in activity, has been difficult at Barrow in particular. – Ward staffing will see a significant improvement in the next month or two due to new staff. <p>Lancashire Teaching Hospitals - Sudipta Banerjee</p>	All

- Children’s surgery will start taking place at Chorley in the next 6 weeks. Sudipta asked about paediatrician cover at satellite sites and how other areas manage this, also enquiring about the possibility of working in one of the children’s elective recovery hubs. Cath Doherty suggested the possibility of Chorley being established as a hub and Ian Clegg offered to be contacted for advice if needed but usually the on call named person would be the point of contact.

Blackpool, Clare Stafford

- Blackpool have been looking ahead to winter with regards to cancellations. Elective surgery is always done on a Thursday; however, the day surgery unit is also used for adult escalation therefore numbers have had to be reduced. Around 25 patients are still being done per week and weekend lists are in place where possible.

East Lancashire Hospitals, Ian Clegg

- Waiting list position is good, up to 104% capacity on precovid numbers. Dental is back to precovid numbers.
- Lost a paediatric urology surgeon but have managed to cover with a general surgeon so no cancellations as a result.

C&M

Countess of Chester NHS Foundation Trust, Pippa Scott-Heale

- Still currently have day surgery beds ringfenced, being supported by agency staff. Beds are on paediatric wards so are never utilised by adults. Theatre space however is shared with adult services.
- Meetings are taking place with surgical specialties to look at how to protect and prioritise surgical lists.
- Staffing levels on wards have been increased, which has been beneficial. Agency staff will be kept in place over winter to ensure surgical lists are protecting.
- New EPR system last year, resulting in number data inaccuracies. Work on this is under review.

Wirral University Teaching Hospital, Annette Cooper

- Lists running as scheduled and are running on most days of the week.
- Surgical beds are separate to day ward and would be compromised by any overflow in paediatric surge.
- No extra lists running currently due to staffing pay issues.

St Helens and Knowsley Teaching Hospital, Phil Nee

- LLP model for orthopaedics which is being run at weekends.
- Do not have dedicated paediatric theatres but do have a dedicated paediatric ward.
- Day case is at 108% of precovid activity. Current focus is on theatre utilisation, start/finish times, and gaps between patients to maximise capacity.
- Same staffing issues as reported by other sites regarding willingness of theatre staff to work additional sessions. The BMA recommendations around payment for consultants being considered also, as well as theatre staff. Suggestion for ODN to conduct a survey to look at pay across region for theatre staff. Rishi Diwan added that some sites offer choices in ways to be paid also, which would be worth looking at if a survey is carried out. Cath Doherty added that there are now private companies providing whole theatre team packages to clear waiting lists. The private companies are paying preferential rates and therefore there is a reluctance to work for the NHS at lower pay. Cath also suggested the option of moving staff to sites that have capacity but who cannot staff.
- Clinical risk stratification makes adults a priority, trying to balance is an issue.

IOM, Sheila Clarke

- Struggling to recruit theatre staff, list cancellations are regular – not in a good position.
- The only dedicated paediatric lists are dental; ENT, General Surgery and Orthopaedics are all mixed.
- Cost improvement plans are looking at cutting services rather than increasing them.
- The organisation has engaged private providers to provide orthopaedic and ophthalmology lists.

GM

Royal Bolton Hospital, Matthew Toner

	<ul style="list-style-type: none"> - All day Friday paediatric surgery list is going well, which was started 8 months ago. This has been ringfenced so should not be affected by surge. - Additional weekend paediatric sessions have had to be stepped down due to staffing. - Winter planning meeting to take place next week. - TIF funding bid submitted for additional theatres to provide a bespoke day-care paediatric hub, this would provide double theatre capacity and double bed capacity which would be available to the wider GM area. <p>Salford Royal Hospital, Mike Hewitt-Symonds</p> <ul style="list-style-type: none"> - Sunday lists (2) are taking place on alternate Sundays. Around 24 patients on each list. Similar to precovid numbers. No problems with staffing for these lists currently. Cath Doherty commented that Salford pay their staff well which influences willingness to do extra, noting that there are pay discrepancies across the North West. <p>Wrightington, Wigan and Leigh NHS Foundation Trust, Ann Carey</p> <ul style="list-style-type: none"> - Continuing with surgery lists. Surgery lists are run on alternate days. - No problems with bed capacity as have 10 ringfenced surgical day case beds. There are shortages of theatre staff from an anaesthetist point of view, which does result in cancelled lists. <p>Tertiary Centres</p> <p>Alder Hey Children’s Hospital</p> <ul style="list-style-type: none"> - Same staffing issues as other sites, particularly with theatre staff, ODP’s and anaesthetists. July and August were bad due to sickness levels, although now improved. - Reviewed theatre schedule ongoing to improve capacity, prioritising specialties with bigger demand. - Weekend lists every weekend, alternate day case/inpatient. Staffing is an issue, particularly medical staff. - Workstreams underway looking at maximising space and time efficiency. - Bid submitted for TIF funding to create more capacity within the theatre schedule. - Company who supplies theatre teams have provided a quote, which is very high. No ability to compete with pay offered by these companies, not achievable within an NHS budget. The result is staff are being lost to these companies. - Su De added that all waiting list activity has stopped. There has been a shift towards low volume high tariff procedures, this is to meet targets. <p>Royal Manchester Children’s Hospital, Cath Doherty</p> <ul style="list-style-type: none"> - Waiting list weekend work has reduced significantly. - New EPR system implemented. - Exploring GM Dental Hub options, suggestions are Rochdale and Trafford. 	
7.	<p>NHSE Transformation Programme Update, Phil Rigby, Specialised Commissioning, NHS England, and NHS Improvement Case for Change</p> <p>A draft document is currently being revised following feedback on data gaps from the North East Clinical Senate. The aim is to get through gateway 1 by the end of 2022. There are 3 current workstreams which are Neonatal, Critical Care and Young People’s Cancer. Of those 3 Neonatal is the readiest, followed by Critical Care, then Young People’s Cancer.</p> <p>Transition to ICB ICS’s</p> <p>The team is low in capacity regionally, which means that a lot of work is balanced between business as usual and the Transformation Programme. The timescales are still in place for this year, next year will be about developing options. There are potentially some new members joining the regional team. Andrea Doherty added that the team, aside from Phil Rigby are all seconded until March 2023, a paper has been submitted to extend the team to at least October 2023 with the aim to complete gateway 1 and work towards gateway 2.</p> <p>Risk Identification by ODN’s</p> <p>There is a need to ensure that the corporate at-risk register is kept up to date and flagged to the team if any issues.</p>	PR
8.	Any other Business	

	<p>Mixed Theatre Lists</p> <p>Sudipta Banerjee asked for opinion on children slotting in to last minute cancellation theatre slots. Cancellations are resulting in surgeons going home early, and not utilising available capacity. Sudipta wanted to gauge the groups opinion on the possibility to mix lists to help address paediatric backlog and utilise theatre slots. The group confirmed that there was no objection to mixed lists. Lucy Allton added that the ODN would be happy to send out to circulation list if Sudipta wanted to complete a scoping exercise.</p>	
9.	<p>Actions</p> <ol style="list-style-type: none"> 1. ODN to conduct survey to look at pay discrepancies across region for theatre staff. 2. Sudipta Banerjee to look at preparing a scoping document for opinion on mixed lists to utilise last minute cancellation slots. 3. Reginal Digital presentation at next meeting to be planned. Any digital innovative ideas to be shared with the ODN. 	
10.	<p>Date of Next Meeting</p> <p>Friday 9th December 2022 10am – 12 noon</p>	

APPENDIX 1

Attendees

Network

Lucy Allton, Lead Nurse, NW PCC/SiC ODN
Su De, Co Clinical Lead, NW Surgery in Children ODN
Cath Doherty, Co Clinical Lead, NW Surgery in Children ODN
Ian Clegg, Co Clinical Lead, NW Surgery in Children ODN
Jo Birkmyre Project Support Officer NW Paediatric Networks
Adam Davies, Clinical Educator, NW PCC/SiC/LTV ODN
Shannon Smith, Clinical Educator, NW PCC/SiC/LTV ODN
Sam Torkington, Clinical Educator, NW PCC/SiC/LTV ODN

NW ODN Partnership Board

Adam Hebden, Associate Director of Strategy, Royal Manchester Children's Hospital
Jenny Dalzell, Associate Director of Strategy and Planning, Alder Hey Children's Hospital

Alder Hey Children's Hospital

Neil Herbert, Alder Hey Children's Hospital
Diwan Rishi, Alder Hey Children's Hospital
Joanne Minford, Alder Hey Children's Hospital

Royal Manchester Children's Hospital

Rachael Barber, Royal Manchester Children's Hospital
Jemima Sharp, Royal Manchester Children's Hospital

Cheshire and Mersey

David Banks, East Cheshire NHS Trust
Nicola Slilem, Southport & Ormskirk Hospitals NHS Trust
Sharon Jackson, Mid Cheshire Hospitals NHS FT
Emma Reay, Mid Cheshire Hospitals NHS FT
Simon Dowson, Mid Cheshire Hospitals NHS FT
Jill Tomlinson, Warrington and Hatton Teaching Hospital NHS FT
Joanne Burke, Warrington and Hatton Teaching Hospital NHS FT
Pippa Scott-Heale, Countess of Chester Hospital NHS Trust
Shaffi Mahate, Countess of Chester Hospital NHS Trust

Karen Flewitt, Countess of Chester Hospital NHS Trust
Phil Nee, St Helens and Knowsley Teaching Hospital
Liam Harrison, St Helens and Knowsley Teaching Hospital
Annette Cooper, Wirral University Teaching Hospital NHS FT
Sheila Clarke, Noble's Hospital, IOM

Lancs & South Cumbria

Laura Norton, Morecambe Bay NHS FT
Clare Stafford, Blackpool Teaching Hospital NHS Trust
Ileana Anderco, Blackpool Teaching Hospital NHS Trust
Angela Jane Mason, Blackpool Teaching Hospital NHS Trust
Stephanie Bowler, ELHT
Sudipta Banerjee, Lancashire Teaching Hospital

Greater Manchester

Ann Carey, Wrightington, Wigan and Leigh NHS FT
Mike Hewitt-Symonds, Salford Royal Hospital
Simone Gorman, Northern Care Alliance NHS FT
Evelyn Wild, The Pennine Acute Hospitals NHS Trust
Matthew Toner, Bolton FT
Edward Kam, Stockport Foundation Trust

NHS England/Commissioning/Other

Kelly Taylor, Head of CYP Transformation Programme NHSE/NW
Andrea Doherty, Specialised Commissioning, NHSE
Phil Rigby, Specialised Commissioning, NHSE
Rebecca Mann, BI, NHSE
Ashley Bolton, BI, NHSE

Apologies:

Adrian Hughes
Alfie Bass
Alfie Bass
Andrea Myerscough
Anthony Prudhoe
Clare Corcoran
Colin Wong
Dan Smith
Daniel Bakey
Esther Bennington
Janet Bentham
Joanna McBride
Joanne Connolly
Julie Flaherty
Kalpesh Dixit
Karen Smith
Leanne Mulholland
Mohamed Kazem
Niamh Brockenshaw
Paul Marshall
Sanjay Panchal